Risk Management and Safety and Health Management

In this session...

We will discuss
Risk Management and
Safety and Health
in the Work Place

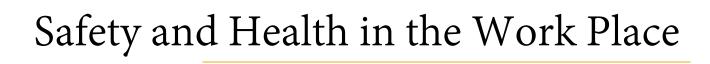


http://www.doli.virginia.gov

Jay Withrow

Director of Legal Support, VPP, ORA, OPP and OWP

Virginia Department of Labor and Industry



- Brief Overview of Department of Labor and Industry Services
- Discuss Costs of Injuries, Illnesses and Accidents in the Workplace
- Summary of Risk Management and Safety and Health Management System Concepts
- How to Implement a Successful Program
- Resources





Virginia Department of Labor and Industry

Registered Apprenticeship is a structured training program that combines on-the-job training and related technical instruction to train employees in occupations that demand a high level of skill

- Machinist
- Dispensing Opticians
- Welders
- Early Childhood Teachers
- Plumbers & Pipefitters
- Electricians
- Marine Industries
- Wastewater Treatment Operators
- and Technicians
- Cosmetology and Barbering
- Maintenance Mechanics
- Information Technology



Virginia Department of Labor and Industry

 Boiler and Pressure Vessel Safety works with insurance companies, owner/users and private contract fee inspectors to inspect and register over 70,000 boiler and pressure vessels to protect life and property from catastrophic failures







Virginia Department of Labor and Industry

 Division of Labor and Employment Law administers 11 different labor laws



- Payment of wages
- Assignment of wages
- Minimum wages
- Child labor
- Child work permits
- Right to work
- Human trafficking poster





Virginia Department of Labor and Industry Virginia Occupational Safety and Health (VOSH) Program

Enforcement

Consultation Training



pestos/Lead

[ARP



Voluntary Protection Programs - VPP



http://www.doli.virginia.gov



Virginia Occupational Safety and Health (VOSH)

Virginia is one of 28 States and territories that operates its own OSH program:

- Funded 50% by federal
 OSHA
- Must be "as effective as"
 but can be different





Virginia Safety and Health Codes Board

- Responsible for adopting regulations for VOSH, Boiler and Pressure Vessel Safety and the Asbestos/Lead Program
- 12 members appointed by the Governor to 4 year terms employer and employee representatives
- 2 members: Executive Director of DEQ and Commissioner of Health
- Staffed by the Office of Policy and Planning



Current Board Members

Mr. Louis J. ("Lou") Cernak Jr.

Term Expires: 06/30/18 Labor Representative of the Boiler and Pressure Vessel Industry

Mr. John D. Fulton

Term Expires: 06/30/18
Employer Representative of the Boiler and
Pressure Vessel Industry

Ms. Anna E. Jolly

Term Expires: 06/30/20
Industrial Representative Knowledgeable in
Chemical and Toxic Substances

Mr. Courtney M. Malveaux

Term Expires: 06/30/21
Representative from Construction Industry
Employers

Mr. David Martinez

Term Expires: 06/30/18
Representative of an Insurance Company

Mr. Travis M. Parsons

Term Expires: 06/30/18
Representative from Labor in the Construction Industry

Mr. Kenneth W. Richardson, II

Term Expires: 06/30/20
Representative for the General Public

Ms. Milagro ("Milly") Rodriguez

Term Expires: 06/30/20
Labor Representative Knowledgeable in
Chemical and Toxic Substances

Mr. Charles L. ("Chuck") Stiff

Term Expires: 06/30/19
Representative for Industrial Employers

Mr. Thomas A. Thurston

Term Expires: 06/30/18
Representative for Labor in the
Manufacturing Industry

Vacant

Term Expires: 06/30/12
Representative for Agricultural Employees

Vacant

Term Expires: 06/30/16
Representative for Agricultural Employers

Dr. Marissa Levine (Ex Officio)

Commissioner Virginia Department of Health Represented by: Dr. Caroline Holsinger, DrPH, CPH, Director, Div. of Environmental Epidemiology

Mr. David K. Paylor (Ex Officio)

Director Department of Environmental Quality Represented by: Mr. Jerome Brooks, Director of Water Compliance



The Cost and Consequences of Injuries, Illnesses and Accidents in the Workplace

- Surge in Virginia Fatalities Investigated by VOSH
- Misclassification of Workers
- Temporary Employees
- Multi-employer Worksite Policy
- Consequences of an Accident
- Impact on Workers and Families
- Increase in OSHA and VOSH Penalties
- The Likelihood of a VOSH Inspection is Increasing
- Impact of OSHA Changes to Recordkeeping and Reporting Regulations



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2016 Surge in Fatal Accidents in Virginia

Commissioner C. Ray Davenport of the Virginia Department of Labor and Industry issued a Public Service Announcement on August 4, 2016:

"In the month of July alone, eight Virginia workers have lost their lives in workplace accidents, devastating families, friends, co-workers and businesses", said Commissioner Davenport. "If this horrific trend in workplace deaths continues, Virginia will experience an 80% increase in fatal accidents investigated by the Virginia Occupational Safety and Health (VOSH) program in 2016".

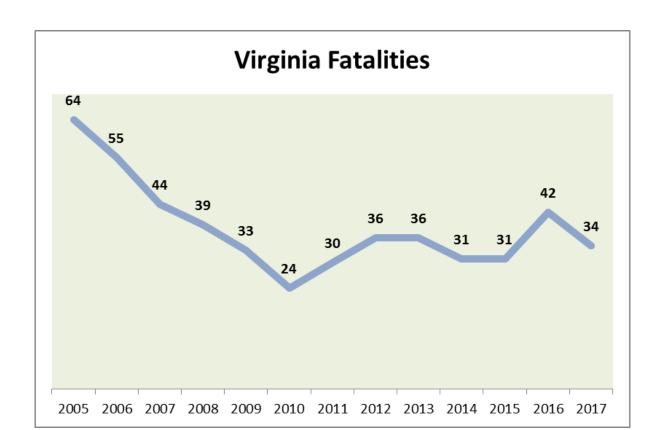
2016 Surge in Fatal Accidents in Virginia

- VOSH undertook an unprecedented outreach program to thousands of Virginia businesses, employees, associations, unions and stakeholders to get the word out about the surge in fatalities and promote immediate **best practice steps** that could be taken by employers and employees to avoid workplace fatalities, injuries and illnesses.
- https://www.doli.virginia.gov/vosh-programs/best-practices/
- At the time of the August 4th PSA, VOSH had investigated 29 fatalities, when the average for the two previous entire calendar years had been 31
- Fortunately the pace slowed after the PSA and outreach effort
- Total for 2016 was 42 (a 35% increase)



2017 July Surge in Fatal Accidents

- In 2017 Virginia experienced another July surge in fatal accidents – seven workers killed
- A second outreach effort was conducted





Worker Misclassification

Worker Misclassification occurs when an employer improperly classifies an employee as an independent contractor



Worker Misclassification:

- Undermines businesses that follow the law
- Costs Virginia millions in tax revenue
- Constitutes wage theft
- Denies workers legal protections and benefits

https://www.doli.virginia.gov/vosh-programs/misclassification-in-the-workplace/



Federal and State Employment Laws that Cover Employees

- Unemployment Compensation
- Minimum Wage
- Occupational Safety & Health
- Family Medical Leave
- Fair Labor Standards



- Workers' Compensation [Workers' Comp Bar]
- Age Discrimination in Employment
- Americans with Disabilities



Temporary Employment Agencies: "Temp Employees"

 "Host employers need to treat temporary workers as they treat existing employees. Temporary staffing agencies and host employers share control over the employee, and are therefore jointly responsible for temp employee's safety and health."

 David Michaels, PhD, MPH, Assistant Secretary of Labor for Occupational Safety and Health





Temporary Employees



JOINT RESPONSIBILITY CAN MEAN JOINT LIABILITY

• VOSH can hold both the host and temporary employers responsible for safety and health violations – such as lack of adequate training regarding workplace hazards.



Multi-Employer Worksite Policy

 An employer who controls or creates a worksite safety or health hazard may be held liable under VOSH regulations even if the employees threatened by the hazard are solely employees of another employer



Applies to all industries, not just construction







VOSH Multi-Employer Worksite Regulation 16VAC25-60-260.F and G





- F. On multi-employer worksites for all industries covered by VOSH
- Covers "General Contractor" or the "Host Company"
- Covers "Prime Subcontractor" at a Host Site [different than OSHA]
- Due Diligence in selecting and vetting Prime Subcontractors



VOSH Multi-Employer Worksite Regulation 16VAC25-60-260.F and G

F. Multi-employer worksite defense:

- 1. The employer did not create the hazard;
- 2. The employer did not have the responsibility or the authority to have the hazard corrected;
- 3. The employer did not have the ability to correct or remove the hazard;
- 4. The employer can demonstrate that the creating, the controlling or the correcting employers, as appropriate, have been specifically notified of the hazards to which his employees were exposed;
- 5. The employer has instructed his employees to recognize the hazard and, where necessary, informed them how to avoid the dangers associated with it;
- 6. Where feasible, an exposing employer must have taken appropriate alternative means of protecting employees from the hazard; and
- 7. When extreme circumstances justify it, the exposing employer shall have removed his employees from the job.



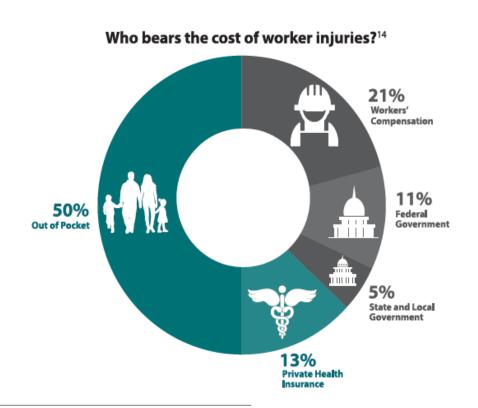
- Costs to the Worker and His or Her Family
- Toll on Employee Morale
- Increased Workers' Compensation Costs
- Production Downtime
- Damage to Material, Machinery, Equipment
- Costs of Retraining a New Worker
- VOSH or Other Agency Inspection (e.g., DEQ)



foundry explosion March 5, 2000, at an auto parts foundry in Western Virginia claimed three lives and injured eight others. To recover two of the fatalities, heavy cranes were brought in to shift tons of collapsed steel.



Injured Workers and Taxpayers Subsidize High Hazard Employers

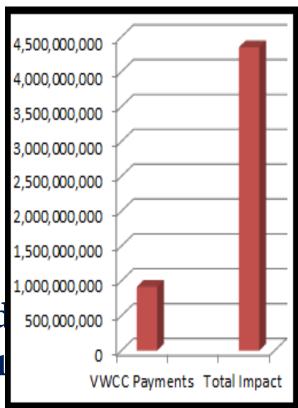


The costs of workplace injuries are borne primarily by injured workers, their families and taxpayer supported safety-net programs



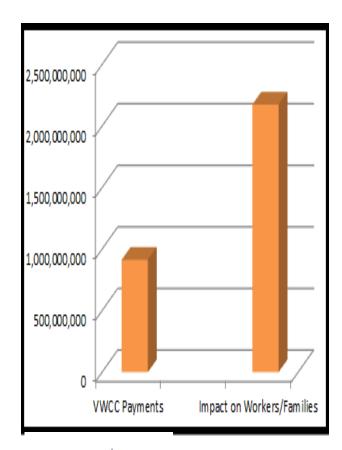
National Safety Council Statistics

In 2015, the National Safety Council reported that in 2012 Virginia Workers' Compensation payments totaled 913.8 million dollars. If Virginia's workers' compensation payout in 2012 of 913.8 million dollars represents only 21% of the cost, the total impact of compensated injuries in 2012 in Virginia was 4.351 billion dollars





National Safety Council Statistics



That same study found that approximately 50% of the cost of workplace accidents is born by the employee and his or her family, which means that of that estimated 4.351 billion cost to Virginia in 2012, approximately 2.175 billion dollars was born by Virginia workers and their families



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Federal OSHA Penalty Increase

- In November 2015, Congress enacted legislation requiring federal agencies to adjust their civil penalties to account for inflation (CPI)
- The new penalties took effect August 2, 2016

Type of Violation	Current Maximum Penalty	New Maximum Penalty
Serious Other-Than-Serious Posting Requirements	\$7,000 per violation	\$12,471 per violation
Failure to Abate	\$7,000 per day beyond the abatement date	\$12,471 per day beyond the abatement date
Willful or Repeated	\$70,000 per violation	\$124,709 per violation



Virginia Penalty Increase in 2017

- While VOSH maximum penalties will track OSHAs, Virginia's penalty calculation procedures are and will be different than OSHAs
- VOSH proposed penalties reflect the:
 - Size of the company (up to 70%)
 - History of violations (10%)
 - Good faith of the employer (5-25%) and
 - Gravity of the violation when calculating a penalty Va. Code \$40.1-49.4.A.4(a)



Background: 2017 VOSH Maximum Penalty Increase

• OSHA maximum penalties were last increased in 1991, and VOSH followed suit in 1992.

• In the succeeding 24 years, the consumer price index (CPI)(i.e. inflation) had increased 78.15%.

• The Federal Civil Penalties Inflation Adjustment Improvements Act of 2015 ties OSHA penalties to the CPI-Urban (CPI-U).



2017 VOSH Maximum Penalty Increase

- Rather than taking the previous VOSH penalty values and multiplying them by 78.15%, the Department used a **60% multiplier** for the first year (SFY 2017).
- Increasing penalties in the table by 60% instead of 78.15% was intended to give Virginia businesses time to adjust to the new penalty structure.
- In 2018, the VOSH penalty chart was revised to increase penalty by another 5%.



2018 VOSH Maximum Penalty Increase

• However, VOSH is monitored on an annual basis by federal OSHA on, among other things, a comparison of VOSH average assessed/final penalties to those of OSHA and other State Plans.

• When VOSH average penalties fall outside a **range of** +/- **25**% of national average penalties, OSHA will conduct more intensive monitoring to evaluate the effectiveness of VOSH penalty calculation procedures.

VOSH/National Penalty Comparisons – FFY 2017

VOSH/National Penalty Comparisons – FFY 2017 October 1, 2016 to September 30, 2017 Further Review Level +/- 25%

Virginia	National	
Average	Average	Difference
\$2,223.53	\$2,977.91	25.33%
\$1,498.99	\$1,957.26	23.41%
\$1,886.69	\$3,466.50	45.57%
\$2,574.67	\$4,793.03	46.28%
\$5,742.11	\$6,062.76	5.29%
	\$2,223.53 \$1,498.99 \$1,886.69 \$2,574.67	Average Average \$2,223.53 \$2,977.91 \$1,498.99 \$1,957.26 \$1,886.69 \$3,466.50 \$2,574.67 \$4,793.03

Source: SAMM, Virginia FY 2017 Follow-up FAME



Increased Likelihood of VOSH Inspection

- Accidents That Are Required to be Reported:
- 8 hours:
 - Any Workplace Death
- 24 hours:
 - In-patient Hospitalization
 - Amputation
 - Loss of an Eye



- Others Ways to Receive VOSH Inspection:
 - Referral From Federal, State or Local Government Agency
 - Law Enforcement, EMS, or Media Report of Accident
 - Complaint From Employee or Family Member
 - Certain Workers' Compensation Accidents
 - Planned Inspections

Recordkeeping



- Online Reporting of OSHA 300 Data
 - Analysis of this data will enable OSHA to use its enforcement and compliance assistance resources more efficiently
 - The new data will serve as a substitute for the old OSHA Data Initiative (ODI) and allow for OSHA to reconstitute the Site Specific Targeting (SST) planned inspection list





Recordkeeping









 The online data requirement will likely bring back the requirement for a small number of recordkeeping audit inspections as were previously conducted under the ODI/SST system.



 VOSH may also be required to contact/inspect employers who have not entered their data online by the due date



• While "egregious" penalties for recordkeeping violations occur much less frequently over the last 10-15 years, this new regulation could cause a resurgence if employers are found to falsify injury and illness records to avoid being targeted by OSHA, the media and others on the internet





Summary of Risk Management and Safety and Health Management System Concepts





- Many Terms Same Goal
 - Risk Management
 - Safety and Health ManagementSystem
 - Safety and Health Program
 - Injury and Illness Prevention Program

Risk Management and Safety and Health Management System Concepts

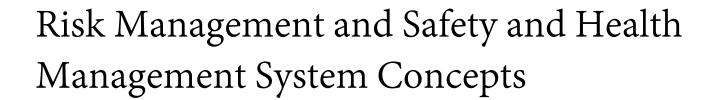
Risk management in an occupational safety and health setting avoids losses to shareholder value just like any other business risk that is properly managed







WORK INJURY CLAIM FORM

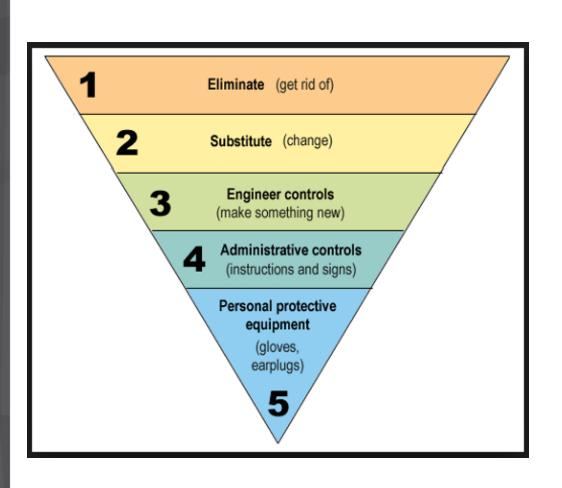




Risk management is all about identifying risks up front and developing plans to eliminate or reduce the risk, but also planning on how to mitigate a risk once something bad does happen



The same approach applies in an OSH setting



Just look at the Hierarchy of Controls in an SHMS setting – it's all about eliminating or reducing risk to the employee and the company



And planning for when things go bad:

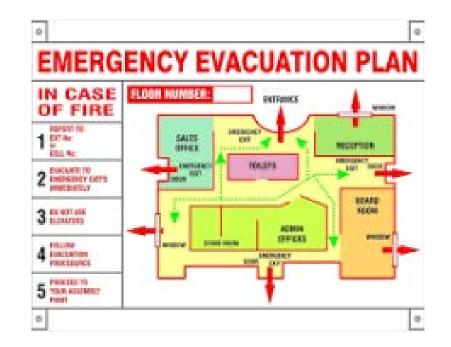


VOSH \$1910.38 -

Emergency Action Plans







- Risk management in a financial or capital investment setting looks at where a company is going to invest its money and what kind of return on investment (ROI) is needed or anticipated
- The same approach applies in an OSH setting when you invest in safety and health programs, the company ROI becomes self-evident...





The Cost of a Medically Consulted Injury

Calculate the Business Cost:

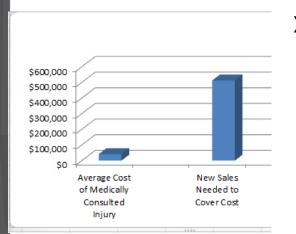
• \$42,000 average cost for medically consulted injury (2013, NSC)



http://www.doli.virginia.gov

• 8.2% average net profit for business in 2013

» Washington Post article



»\$512,195 in NEW sales would be needed to cover the \$42,000 cost for one medically consulted injury



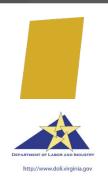
What OSH Risks Are We Talking About?



http://www.doli.virginia.gov

- Employee injuries, illnesses and fatalities
- Damage to products, materials, machinery, equipment, property and other assets
- Business interruption, including Police, EMT,
 Fire, VOSH and DEQ presence
- Replacing/retraining employees
- Liabilities to Third Parties





Companies that have OSH problems often also have problems with:

- Environmental compliance
- Fire safety
- Building code issues
- Drug and alcohol issues

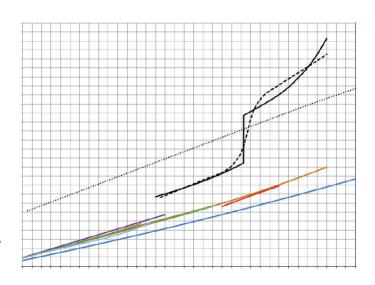






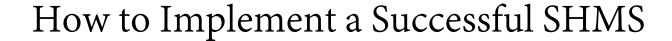


• Using business resources to avoid costs associated with workplace injuries and illnesses can provide not only a large return on investment, but if done correctly can impact other aspects of the business such as efficiency and productivity



The KEY is...





- It All Starts With Your People:
 - Management Commitment and Employee
 Involvement
 - Safety and Health Perception Survey
 - Establish Baselines With Site Safety and Health Hazard Assessments







Develop a **TRUST** relationship with your employees through fostering:

Employee Involvement - Including worker input at every step of program design and implementation

- improves your ability to successfully identify the presence and causes of workplace hazards,
- creates a sense of program ownership among workers
- enhances workers' understanding of how the program works,
- and helps sustain the program over time



Let workers participate in all aspects of the program:

- Developing the program
- Serving on safety and health committees
- Reporting hazards and developing solutions
- Analyzing hazards in each step of routine and non-routine jobs, tasks, and processes
- Defining/documenting safe and healthy work practices







Let workers participate in all aspects of the program:

- Conducting site inspections
- Developing and revising safety procedures
- Participating in incident/near miss investigations
- Serving as trainers for current coworkers and new hires
- Developing, implementing, and evaluating training programs



http://www.doli.virginia.gov

- Some tips based on my VOSH experience
 - Small employers reach out to VOSH Consultation,
 Training and SHARP
 - Large employers get REAL safety and health professionals involved and reach out to VOSH VPP
 - O Hire good supervisors who care about employee safety and health
 - O Develop a contractor vetting system
 - Have a highly accurate injury and illness recordkeeping program, track first aid cases, track near misses
 - Have a fair, but firmly enforced disciplinary program



- Some tips based on my VOSH experience
 - Training for supervisory and line personnel
 (OSHA 10 and 30 hour courses)
 - O Push authority to identify and suggest corrective action to the lowest levels possible in your business
 - Get out from behind your desk and regularly inspect your workplace
 - O Create an environment where you are your brother's/sister's keeper it may be old fashioned but it works



Free Resources

- Online
 - OSHA
 - Drive Smart Virginia
 - First Aid
 - National Safety Council



Occupational Safety and Health Administration



http://www.doli.virginia.gov

- VOSH
 - Consultation Services and Training
 - Recognition Programs
 - Annual Safety and Health Conference
 - VPP Best Practices Days

OSHA SHMS Guidelines in Final Adoption Stage

- Guidelines for Safety and Health Program Management
- Draft: November, 2015





OSHA Safety and Health Program Management Guidelines

November 2015 Draft for Public Comment









OSHA SHMS Guidelines in Final Adoption Stage



OSHA Safety and Health Program Management Guidelines

November 2015 Draft for Public Comment







Core Elements of the Safety and Health Program Management Guidelines

Management Leadership

- Top management demonstrates its commitment to continuous improvement in safety and health, communicates that commitment to workers, and sets program expectations and
- Managers at all levels make safety and health a core organizational value, establish safety and health goals and objectives, provide adequate resources and support for the program, and set a good example.

Worker **Participation**

- Workers and their representatives are involved in all aspects of the program-including setting goals, identifying and reporting hazards, investigating incidents, and tracking
- All workers, including contractors and temporary workers, understand their roles and
- responsibilities under the program and what they need to do to effectively carry them out. Workers are encouraged and have means to communicate openly with management and to report safety and health concerns without fear of retaliation.
- Any potential barriers or obstacles to worker participation in the program (for example, language, lack of information, or disincentives) are removed or addressed.

Hazard Identification and Assessment

- Procedures are put in place to continually identify workplace hazards and evaluate risks.
- An initial assessment of existing hazards and control measures is followed by periodic inspections and reassessments to identify new hazards.

Hazard Prevention and Control

- Employers and workers cooperate to identify and select options for eliminating, preventing, or controlling workplace hazards.
- A plan is developed that ensures controls are implemented, interim protection is provided, progress is tracked, and the effectiveness of controls is verified.

Education and Training

- All workers are trained to understand how the program works and how to carry out the responsibilities assigned to them under the program.
- All workers are trained to recognize workplace hazards and to understand the control measures that have been implemented.

Program Evaluation and Improvement

- Control measures are periodically evaluated for effectiveness.
- Processes are established to monitor program performance, verify program implementation, identify program deficiencies and opportunities for improvement, and take actions necessary to improve the program and overall safety and health performance.

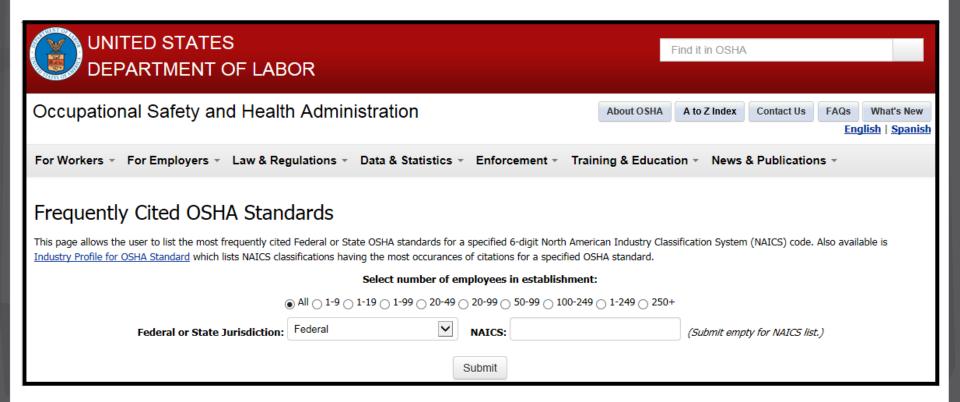
Coordination and Communication on Multiemplover Worksites

- The host employer and all contract employers coordinate on work planning and scheduling to identify and resolve any conflicts that could impact safety or health.
- Workers from both the host and contract employer are informed about the hazards present at the worksite and the hazards that work of the contract employer may create on site.



OSHA Data and Statistics

You Can Research the Most Frequently Cited Hazards in Your Industry by NAICS Code (North American Industrial Classification System)





OSHA eTools, eMatrix, Expert Advisors, vTools

Topics such as Construction, Nursing Homes, Ergonomics (e.g., Computer Workstations), Safety and Health Management Systems, Lockout/Tagout, Hospitals



eTools and the eMatrix are "stand-alone," interactive, Web-based training tools on occupational safety and health topics. They are highly illustrated and utilize graphical menus. Some also use expert system modules, which enable the user to answer questions, and receive reliable advice on how OSHA regulations apply to their work site. Expert Advisors are based solely on expert systems and v-Tools are prevention video training tools. Selected eTools are available as downloadable files for off-line use.

Other <u>training and reference materials</u> are also available from the OSHA Directorate of Training and Education (DTE). In addition, OSHA also has other training <u>videos</u> available.

eTools

- Ammonia Refrigeration (08/2014)
- Anthray (12/2002)

Ergonomics-related eTools

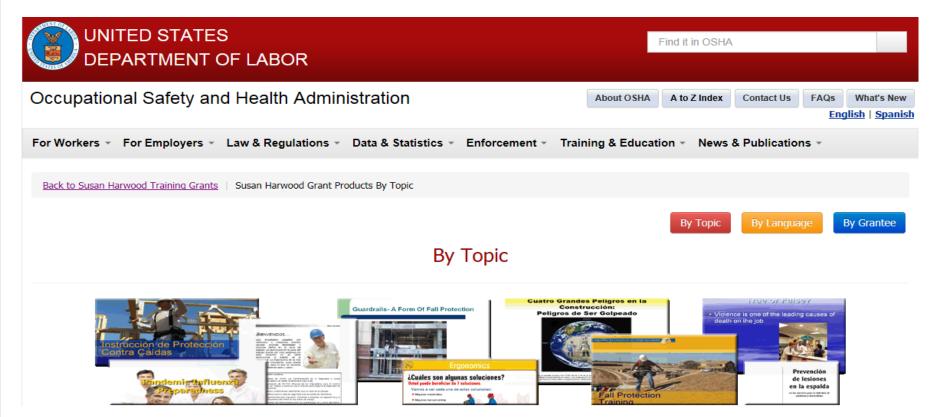
- Baggage Handling (09/2003)
- Reverage Delivery (01/2001)





Susan Harwood Training Grant Program Products

Training Products Produced in Languages Such as Spanish, Korean, Cambodian, Chinese, Creole, Napoli, Portuguese, Russian, Vietnamese, Laotian, Tagalog





You Can Search Your Own Company's Inspection History and That of Contractors You Bring on Site



Establishment Search

NOTE: OSHA is currently migrating its legacy system. Cases prior to 2011 (Federal OSHA) and 2013 (OSHA State Plans) may be affected by this migration. Cases indicated *without* the .015 extension reflect the data as of 08/05/2016. The next updates for those cases will be reflected October, 2016. Should you need case status updates for those cases before October 2016, please contact your originating OSHA Office.

Reflects inspection data through 09/15/2016

This page enables the user to search for OSHA enforcement inspections by the name of the establishment. Information may also be obtained for a <u>specified inspection</u> or inspections within a <u>specified SIC</u>.

Note: Please read important information below regarding interpreting search results before using.

Search By:



OSHA Data and Statistics

OSHA Establishment Search

Scope:					Partial						Advanced Notice:				N	
Ownership:					LocalGovt											
Safety/Health:					Health						Close Conference:				12/20/2013	
Pla	ann	ing Guide	e:	Health-Manufacturing							Close Case:				03/13/2014	
Violation Summary																
			Serious Willful		Repeat		Other	Unclass	Tota	ı						
Initial Violations					4			1			:	5				
Current Violations					4			1				5				
Initial Penalty																
Current Penalty			alty													
FTA Amount																
Violation Items																
	#	ID	Ту	pe	5	Standard	i	Iss	uance	Abate	C	urr\$	Init\$	Fta\$	Contest	LastEvent
	1.	<u>01001</u>	Ser	ious	19	100110 F	02 I	02/0	4/2014	02/07/20	14	\$0	\$0	\$0		-
	2.	<u>01002</u>	Ser	ious	19	100141 A	03 I	02/0	4/2014	02/07/20	14	\$0	\$0	\$0		-
	3.	<u>01003</u>	Ser	ious		191001	51 C	02/0	4/2014	03/09/20	14	\$0	\$0	\$0		-
	4.	01004	Ser	ious	1910	01025 M0	1 III	02/0	4/2014	03/09/20)14	\$0	\$0	\$0		-
	5.	02001	0	ther	191	101200 F	06 II	02/0	4/2014	02/07/20	114	\$0	\$0	\$0		_

If violations were issued, you can research the hazard cited and how to correct it. You can research other companies in your industry to find violations cited

DRIVE SMART Virginia



In 2013 there were 41 occupationally-related traffic deaths - 32% of all Virginia occupational fatalities.

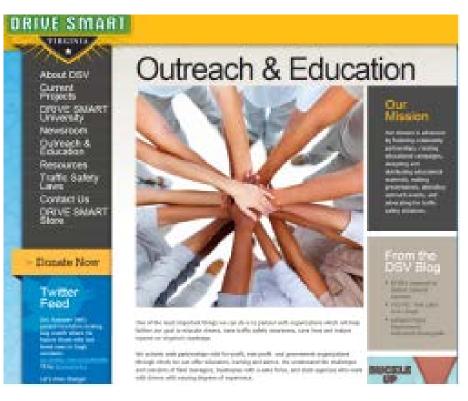
Distracted Driving Summit, September 29-30, 2016, Newport News



DRIVE SMART Virginia











Receiving training in First Aid can reduce your risk of injury by more than 40 percent

FIRST AID
FIRST AID
FIRST AID

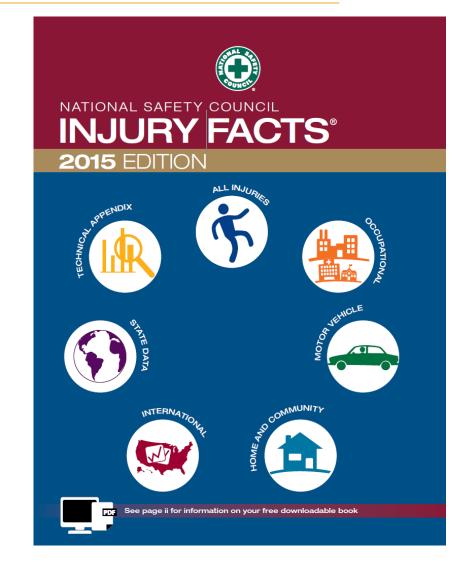


http://www.doli.virginia.gov

Defibrillation administered within four minutes of cardiac arrest yields survival rates of 40 to 50%, versus less than 5% if given later

National Safety Council

National Safety
Council Annual
Report on
Injury Facts





National Safety Council



safety excellence

NSC Employee Safety Perception Survey

Powered by NSC Navigator

Wondering what your workers think of your safety program – why not ask them?

The ultimate goal of a safety program is to keep workers free from harm. But the impact is far greater when your workers feel you truly care about their safety and well-being. Experts say a strong safety culture has a positive impact on both safety and business outcomes. Beyond being the right thing to do, promoting safety can help improve morale and ultimately productivity.

So how do you know if you are being effective? How can you reliably measure your safety culture? Use the NSC Employee Safety Perception Survey – free when you sign up for the Journey to Safety Excelence*. Having your workers participate in this 10-item survey is a great way to get everyone exceeded with safety.

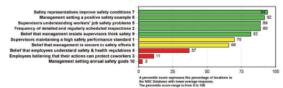
The survey provides a quick enapshot of your safety program from the perspective of your workers. It helps you evaluate your program, establish priorities, motivate improvement and monitor performance at multiple sites and locations. Your organization's responses will also be benchmarked with other organizations that have taken the survey to show you how your safety culture compares.

Unlike injury rates, which are lagging indicators of past experience, the NSC Employee Safety Perception Survey is a leading indicator that can help predict safety outcomes. It helps take the guess work out of how your safety program is performing, and keeps you from making assumptions that may not be true.

Your results

Employees who participate in the NSC Employee Safety Perception Survey are asked to indicate their level of agreement with a variety of safety and work-related statements that take less than 10 mirutes to complete. Your location's responses are compared with responses from more than 700 participating organizations in the NSC Database in order to produce comparative percentile values.

> Percentile Scores of NSC Employee Safety Perception Survey Questions Grapevine, TX



**This tool is an excellent method for knowing (not assuming) that employees and an organization's leadership have bought into safety. It also provides actual gaps in safety system performance and allows an organization to effectively allocate their safety dollars in high impact areas.

William R.,

Director of Loss

Prevention Service,

Berkley Mid-Atlantic

Join the Journey to Safety Excellence at nsc.org/journey to access your free tools.

> ational Safety Council 1121 SPRING LAKE DRIVE ITASCA, IL 80143-3201 (800) 821-7619 NSC.ORG

National Safety
Council
Employee
Perception
Survey



http://www.doli.virginia.gov



VOSH Onsite Consultation Services

Improving SHMS

Safety and Health Management System Evaluation

Training

Onsite Formal and Informal Safety and Health Training

- Free and Confidential Occupational Safety and Health Advice to Small and Mediumsized Businesses Across the State
- Separate From Enforcement and Do Not Result in Citations or Penalties
- Written Report Summarizing Hazards
 Identified With Photos





VOSH Onsite Consultation Services

- Assist the Employer in Recognizing and Correcting Hazards
- Provide Onsite Training and Education to Employees

"...A Washington State study, in 2011 concluded that consultation visits were associated with an approximately 25% decrease in compensable, non-musculoskeletal, Workers' Compensation claims at fixed work sites and an 11% decrease at non-fixed sites."



CONTACT US

Consultation Division (804) 786-8707

<u>Southwest Region</u> (540) 562-3580



Central Region (804) 371-3104

Lynchburg Field Office (434) 385-0806

NOVA Region (703) 392-0900

Abingdon Field Office (276) 676-5465



<u>Tidewater Region</u> (757) 455-0891

Verona Field Office (540) 248-9280

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Virginia SHMS Recognition Programs





- o Run through the VOSH Consultation Program
- O Directed at small employers (funded 90%-10% federal/state funds)
- VPP: Voluntary Protection Programs
 - O Directed at larger employers, though small employers may apply as well (funded 50%-50% federal/state funds)





If You Want to a Good Safety and Health Program Try SHARP

The On-site Consultation Program's Safety and Health Achievement Recognition Program (SHARP) recognizes small business employers who operate an effective injury and illness prevention program

BASICS

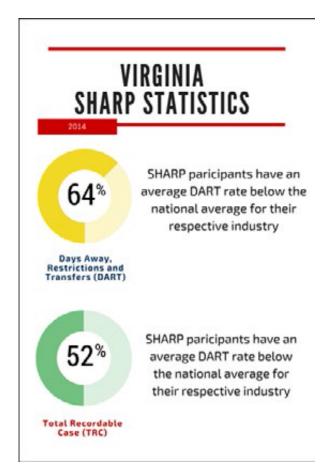
Effective July 2014

Maximum 250 Employees, 500 Corporate

DART and TRC Lower than BLS

4 Main SHMS Elements





SHARP

- SHARP is for small companies (up to 250 employees at one site, 500 nationwide):
 - Have at least one year of operating history at site
 - Receive a full-service safety and health consultation visit and a comprehensive review of the SHMS with all hazards found by the consultant(s) corrected











SHARP

SHARP SHMS Requirements:

 Receive a score of at least "2" on all 50 basic attributes of the OSHA Form 33. Additionally, all "stretch items" of the Form 33 must be scored Improving SHMS

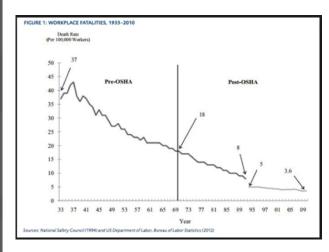
Safety and Health Management System Evaluation

• "Stretch items" are the safety and health attributes above the basic attributes of a foundational SHMS, such as employee participation in hazard prevention and control activities within the worksite













SHARP

- Agree to notify the Consultation Program Manager and request a subsequent on-site consultation visit when changes in working conditions or work processes occur that may introduce new hazards into the workplace
- Have an injury/illness rate for the preceding year below the national average for your industry
- Submit a request for SHARP participation to the Consultation Program Manager
- Receive an exemption from inspection

70

SHARP Success Story



John Elway Chevrolet (Englewood, Colorado)

- Company: John Elway Chevrolet | John Elway Chrysler Jeep Dodge Ram
- Industry: Automobile Dealership
- NAICS Code: NAICS 441110
- Employees: 305



http://www.doli.virginia.gov

During the initial 2014 consultation visits, the dealerships did not meet the criteria to qualify for SHARP so they entered into an 18 month Pre-SHARP term to address deficiencies



SHARP Success Story



http://www.doli.virginia.gov



During the Pre-SHARP period, the dealerships developed a "manager's safety manual" and escalated their accountability within SHMS

- Safety committees learned more about hazard identification and inspections – both daily and periodic
- They enhanced written programs and employee training, and added workplace violence procedures in their emergency action plans
- Employees became more involved with safety, and managers became more responsive to employee's input regarding safety and health





SHARP Success Story

- The ventilation systems in the paint
- booths received major upgrades



- The new truck repair shop was built with a state-ofthe-art exhaust ventilation system
- Carbon monoxide detectors and alarms were installed in the service shops
- Certain pieces of equipment were put on periodic inspections
- Flammable containers were bonded and grounded
- Electrical issues were addressed



- During the process of earning SHARP certification, the dealerships dropped their experience modifier rate (EMR) by 11%, and decreased the number of recordable injuries by 80%
- The total recordable case (TRC) rate dropped 80% and 43% respectively, and the dealerships experienced a 20% reduction in their workers' compensation premium





Virginia SHARP Sites



Establishment	Location
Allied Concrete Products, Llc	Richmond
Allied Concrete Products, Llc	Chesapeake
Auxiliary Systems Inc	Norfolk
Campostella Builders and Supply Corporation	Norfolk
Diversified Converters, Inc.	Chester
Engineering Development Laboratory, Inc.	Newport News
Good Printers Inc.	Bridgewater
Lake Prince Woods	Suffolk
J. S. Purcell Lumber	Louisa
Mcclung Companies	Waynesboro
Morgan Lumber Co., Inc.	Red Oak
Riddleberger Brothers Inc.	Mount Crawford
Roanoke Cement Company, LLC.	Front Royal
Roanoke Cement Company, LLC	Chesapeake
Roanoke Cement Company	Richmond
SKF Lubrication Systems	Hampton
Suffolk Iron Works, Inc.	Suffolk
Truck Enterprises Inc	Harrisonburg
Virginia Panel Corporation	Waynesboro
Wako Chemicals Usa, Inc.	Richmond
Williamsburg Winery	Williamsburg











- Virginia STAR
- Virginia Challenge
- Virginia BEST
- VOSH/VADOC
 Strategic Partnership

VADOC Challenge



VIRGINIA DEPARTMENT OF CORRECTIONS



- Virginia STAR is for companies with very good safety and health management systems that want to take it to the next level:
 - Have SHMS that fully complies with OSHA regulatory requirements
 - Have a comprehensive injury and illness recordkeeping and reporting system
 - Maintain injury and illness rates that are below the national average for the industry (three years both TCIR and DART)
 - Initial meeting with Virginia VPP staff to review SHMS





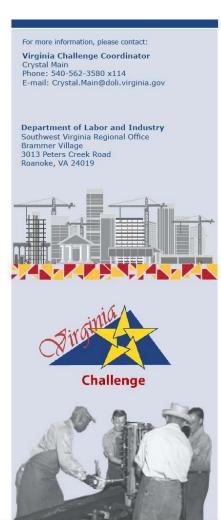


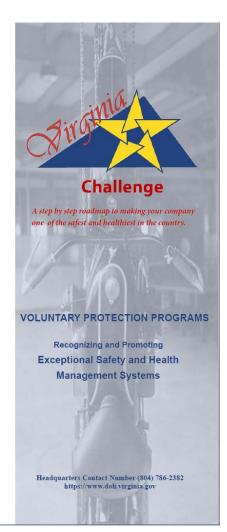
Voluntary Protection Program

- Management commitment
- Implement employee involvement systems
- Develop and implement worksite analysis, and hazard prevention and control processes
- Provide extensive safety and health training for employees, supervisors and management
- Outside contractors covered
- Mentorship program

Virginia Challenge







- Three Stages
- A Step-by-step Roadmap to VPP
- An Electronic Tool to Track Progress
- A Proven
 Method to
 Reduce
 Injuries and
 Illnesses



Virginia BEST

- ◆Building Excellence throughSafety, Health and Training
- A strategic partnership between DOLI and the Associated General Contractors of Virginia (AGCVA)
- Promotes and recognizes excellence in SHMS in the Construction Industry







- ♥ Forest Products
- ♦ Electric Utility
- Snack Foods
- Electronics
- ♦ Freight Haulers
- Airlines
- Windows and Doors
- ♦ Pharmaceuticals
- ☼ Industrial Launderer

- ♦ Foundry
- Printers
- Warehousing
- Correctional Centers
- Plastics
- Turkey Processing
- Pollution Control
- Brewery
- Electrical
 Transformers
- Mining Equipment





VIRGINIA STAR SITES



39 VPP Sites









































A Berkshire Hathaway Company



















Injury and Illness Rates Average 60% Below Their Industry

VOSH-VADOC Strategic Partnership



Caption: Commissioner of Labor and Industry C. Ray Davenport and Harold W. Clarke, Director of Corrections

VOSH has entered into a Strategic Partnership with the Virginia Department of Corrections based on VPP Challenge concepts that will bring more correctional facilities into VPP.

VADOC Challenge



VPP Success Story



Has a Virginia
 Correctional Enterprise seating and upholstery production program

- Lunenburg Correctional
 Center is a Security Level 2
 facility housing adult male felons
- Opened in 1995 and is located on 205 acres outside of the town of Victoria in Lunenburg County
- Averages 257 full time positions and houses 1,186 offenders





VPP Success Story: The STAR Effect

- In a comparative analysis with like Virginia prisons of the Medium Security Dormitory design (MSD), LCC incurred 57% less workers' compensation costs than the average of other MSDs for the analysis period
- Workers' Compensation annual costs for LCC went from slightly less than \$120,000 in 1998 to approximately \$3,000 in 2002, when the site achieved STAR status in VPP





Virginia VPP Best Practices Days

• Virginia VPP and rotating STAR sites host Best Practices Day training three times a year.

Thursday, February 2, 2017:

2:00

Virginia VPP Best Practices Day at NASA Langley Research Center Focus on Public Sector and Higher Education

	G
8:00 - 9:00	Registration & Networking
9:00 – 9:25	Welcome: NASA Langley Research Center, Grant Watson
9:25 - 9:30	Opening Remarks: Commissioner C. Ray Davenport
9:30 – 10:00	Laboratory Safety in a Research Environment NASA Langley Research Center – Carter Ficklen
10:00 – 10:30	Waste Water Excellence VA Department of Corrections – Speaker
10:30 – 11:00	Morning Break & Networking
11:00 – 11:30	Lockout/Tagout Tenaska Virginia Generating Station – Dr. Robert Mayfield
11:30 – 12:00	Active Shooter Norfolk Naval Shipyard – Charles "Drew" Holland
12:00 – 12:45	Networking Lunch
12:45 – 1:15	<i>Electrical Safety</i> Fareva USA – Joe Morrell
1:15 – 2:00	TBD

Company Name **TBD** – Speaker **TBD**Insert Name of Session here **Closing:** NASA Langley Research Center





Voluntary Protection Programs

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QUESTIONS?

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